





CERTIFICATE

No. 079 /Ann-Con/S-IAPA/10/2022

AWARDED TO

NELLI NOVYARNI, SE., M.Si., Ak., CSRS.,

in acknowledgement of participation as

PRESENTER

IAPA 2022 ANNUAL INTERNATIONAL CONFERENCE &

THE 3rd INTERNATIONAL INDONESIA CONFERENCE ON INTERDISIPLINARY STUDIES (IICIS)
"DIGITAL TRANSFORMATION AND AGILE GOVERNANCE: GOVERNMENT, BUSINESS AND SOCIETY IN CONTEMPORARY WORD"

held by Faculty of Social and Political Sciences University of Lampung & Indonesian Association for Public Administration (IAPA)

Bandar Lampung, October 28th 2022

Dean of
The Faculty of Social and Political Sciences
University of Lampung

A STATE OF THE STA

Dra. da Nurhaida, M.Si.

Chief of DPP IAPA



Prof. Dr. Agus Pramusinto